

# Vishay Reports Results For Fourth Quarter and Year 2019

- Revenues for Q4 2019 of \$610 million and for the year 2019 \$2,668 million
- Gross Margin Q4 of 22.2% and year 2019 of 25.2%
- Operating Margin Q4 of 4.0% and year 2019 of 9.8%
- Adjusted Operating Margin Q4 of 6.7% and year 2019 of 10.7%
- EPS Q4 of \$0.10 and year 2019 of \$1.13
- Adjusted EPS Q4 of \$0.13 and year 2019 of \$1.26
- Free cash for the year 2019 of \$140 million
- Guidance for Q1 2020 for revenues of \$605 to \$645 million and gross margins of 24.0% plus/minus 70 basis points at Q4 exchange rates

MALVERN, Pa., Feb. 04, 2020 (GLOBE NEWSWIRE) -- Vishay Intertechnology, Inc. (NYSE: VSH), one of the world's largest manufacturers of discrete semiconductors and passive components, today announced its results for the year and fiscal quarter ended December 31, 2019.

Revenues for the year ended December 31, 2019 were \$2,668.3 million, compared to \$3,034.7 million for the year ended December 31, 2018. Net earnings attributable to Vishay stockholders for the year ended December 31, 2019 were \$163.9 million, or \$1.13 per diluted share compared to \$345.8 million, or \$2.24 per diluted share for the year ended December 31, 2018.

Revenues for the fiscal quarter ended December 31, 2019 were \$609.6 million, compared to \$628.3 million for the fiscal quarter ended September 28, 2019, and \$775.9 million for the fiscal quarter ended December 31, 2018. Net earnings attributable to Vishay stockholders for the fiscal quarter ended December 31, 2019 were \$14.0 million, or \$0.10 per diluted share, compared to \$30.0 million, or \$0.21 per diluted share for the fiscal quarter ended September 28, 2019, and \$102.4 million, or \$0.69 per diluted share for the fiscal quarter ended December 31, 2018.

As summarized on the attached reconciliation schedule, all periods presented include items affecting comparability. Adjusted earnings per diluted share, which exclude these items net of tax and the unusual tax items, were \$0.13 and \$1.26 for the fiscal quarter and year ended December 31, 2019, respectively, \$0.26 for the fiscal quarter ended September 28, 2019, and \$0.58 and \$2.12 for the fiscal quarter and year ended December 31, 2018, respectively.

Commenting on results for the year 2019, Dr. Gerald Paul, President and Chief Executive Officer stated, "After a prolonged upturn in the prior two years, 2019 has been a year of correction for Vishay and the electronic components industry. The reduction of inflated inventory levels in the supply chain led to drastically reduced manufacturing volumes, which negatively impacted Vishay's profitability. A further burden has been temporary manufacturing inefficiencies due to the very rapid and substantial adaptation of capacities to the decreased demand."

Dr. Paul continued, commenting on the results for the fourth quarter 2019, "The performance in the fourth quarter has been disappointing due to a lower than usual contributive margin caused by an unfavorable product mix and various negative singularities impacting variable cost; lower other income; and a higher than assumed tax rate for the year. During the fourth quarter inventories of Vishay's products at distribution were reduced by a further \$37 million. Based on lower order cancellations and an order uptick from distribution in all regions, we believe that the fourth quarter represented the low point of the inventory correction in the supply chain."

Commenting on the outlook Dr. Paul stated, "For the first quarter 2020 we expect a further inventory reduction in the supply chain and guide for revenues in the range of \$605 to \$645 million and gross margins of 24.0% plus/minus 70 basis points at the exchange rates of the fourth quarter 2019. The guidance excludes the impact from the rapidly evolving coronavirus crisis."

A conference call to discuss Vishay's third quarter financial results is scheduled for Tuesday, February 4, 2020 at 9:00 a.m. ET. The dial-in number for the conference call is 877-589-6174 (+1 706-643-1406, if calling from outside the United States or Canada) and the access code is 4395745.

A live audio webcast of the conference call and a PDF copy of the press release and the quarterly presentation will be accessible directly from the Investor Relations section of the Vishay website at <a href="http://ir.vishay.com">http://ir.vishay.com</a>.

There will be a replay of the conference call from 12:00 p.m. ET on Tuesday, February 4, 2020, through 11:59 p.m. ET on Tuesday, February 18, 2020. The telephone number for the replay is +1 855-859-2056 (+1 404-537-3406, if calling from outside the United States or Canada) and the access code is 4395745.

### **About Vishay**

Vishay Intertechnology, Inc., a Fortune 1000 Company listed on the NYSE (<u>VSH</u>), is one of the world's largest manufacturers of discrete semiconductors (diodes, MOSFETs, and infrared optoelectronics) and passive electronic components (resistors, inductors, and capacitors). These components are used in virtually all types of electronic devices and equipment, in the industrial, computing, automotive, consumer, telecommunications, military, aerospace, power supplies, and medical markets. Vishay's product innovations, successful acquisition strategy, and "one-stop shop" service have made it a global industry leader. Vishay can be found on the Internet at <a href="http://www.vishay.com">http://www.vishay.com</a>.

This press release includes certain financial measures which are not recognized in accordance with U.S. generally accepted accounting principles ("GAAP"), including adjusted net earnings; adjusted earnings per share; adjusted operating margin; free cash; earnings before interest, taxes, depreciation and amortization ("EBITDA"); adjusted EBITDA; and adjusted EBITDA margin; which are considered "non-GAAP financial measures" under the U.S. Securities and Exchange Commission rules. These non-GAAP measures supplement our GAAP measures of performance or liquidity and should not be viewed as an alternative to GAAP measures of performance or liquidity. Non-GAAP measures such as adjusted net earnings, adjusted earnings per share, adjusted operating margin, free cash, EBITDA, adjusted EBITDA, and adjusted EBITDA margin do not have uniform definitions. These measures, as calculated by Vishay, may not be comparable to similarly titled measures used by other companies. Management believes that such measures are meaningful to investors because they provide insight with respect to intrinsic operating results of the Company. Although the terms "free cash" and "EBITDA" are not defined in GAAP, the measures are derived using various line items measured in accordance with GAAP. Reconciling items to arrive at adjusted net earnings represent significant charges or credits that are important to understanding the Company's intrinsic operations. Reconciling items to calculate adjusted operating margin and adjusted EBITDA represent those same items used in computing adjusted net earnings, as relevant. Furthermore, the presented calculation of adjusted EBITDA is substantially similar to, but not identical to, a measure used in the calculation of financial ratios required for covenant compliance under Vishay's revolving credit facility. These reconciling items are indicated on the accompanying reconciliation schedules and are more fully described in the Company's financial statements presented in its annual report on Form 10-K and its quarterly reports presented on Forms 10-Q.

Statements contained herein that relate to the Company's future performance, including statements with respect to forecasted revenues, margins, inventories, product demand, and the performance of the economy in general, are forward-looking statements within the safe harbor provisions of Private Securities Litigation Reform Act of 1995. Words such as "believe," "estimate," "will be," "will," "would," "expect," "anticipate," "plan," "project," "intend," "could," "should," or other similar words or expressions often identify forward-looking statements. Such statements are based on current expectations only, and are subject to certain risks, uncertainties and assumptions, many of which are beyond our control. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results, performance, or achievements may vary materially from those anticipated, estimated or projected. Among the factors that could cause actual results to materially differ include: general business and economic conditions; delays or difficulties in implementing our cost reduction strategies; delays or difficulties in expanding our manufacturing capacities; manufacturing or supply chain interruptions or changes in customer demand because of the coronavirus or similar diseases; an inability to attract and retain highly qualified personnel; changes in foreign currency exchange rates; uncertainty related to the effects of changes in foreign currency exchange rates; competition and technological changes in our industries; difficulties in new product development; difficulties in identifying suitable acquisition candidates, consummating a transaction on terms which we consider acceptable, and integration and performance of acquired businesses; changes in U.S. and foreign trade regulations and tariffs, and uncertainty regarding the same; changes in applicable domestic and foreign tax regulations, and uncertainty regarding the same; changes in applicable accounting standards and other factors affecting our operations that are set forth in our filings with the Securities and Exchange Commission, including our annual reports on Form 10-K and our guarterly reports on Form 10-Q. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

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VSH - Earnings

#### VISHAY INTERTECHNOLOGY, INC. Summary of Operations (In thousands, except per share amounts)

		Years ended								
	December 31, 2019			ecember 31, 2018						
		(Unaudited)								
Net revenues	\$	2,668,305	\$	3,034,689						
Costs of products sold		1,997,105		2,146,165						
Gross profit		671,200		888,524						
Gross margin		25.2%		29.3%						
Selling, general, and administrative expenses		384,631		403,404						
Restructuring and severance costs		24,139		-						
Operating income		262,430		485,120						
Operating margin		9.8%		16.0%						
Other income (expense):										
Interest expense		(33,683)		(36,680)						
Other components of net periodic pension cost		(13,959)		(13,118)						
Other		13,540		8,037						
Loss on early extinguishment of debt		(2,030)		(26,583)						
Total other income (expense) - net		(36,132)		(68,344)						
Income before taxes		226,298		416,776						

Income tax expense	 61,508	 70,239
Net earnings	164,790	346,537
Less: net earnings attributable to noncontrolling interests	854	779
Net earnings attributable to Vishay stockholders	\$ 163,936	\$ 345,758
Basic earnings per share attributable to Vishay stockholders	\$ 1.13	\$ 2.39
Diluted earnings per share attributable to Vishay stockholders	\$ 1.13	\$ 2.24
Weighted average shares outstanding - basic	144,608	144,370
Weighted average shares outstanding - diluted	145,136	154,622
Cash dividends per share	\$ 0.3700	\$ 0.3225

### VISHAY INTERTECHNOLOGY, INC. Summary of Operations (Unaudited - In thousands, except per share amounts)

	December 31, 2019		quarters ended eptember 28, 2019	D	ecember 31, 2018
Net revenues Costs of products sold Gross profit Gross margin	\$	609,577 474,216 135,361 22.2%	\$ 628,329 478,250 150,079 23.9%	\$	775,892 556,202 219,690 28.3%
Selling, general, and administrative expenses Restructuring and severance costs Operating income Operating margin		94,299 <u>16,884</u> 24,178 4.0%	 91,796 7,255 51,028 8.1%		100,023 - 119,667 15.4%
Other income (expense): Interest expense Other components of net periodic pension cost Other Loss on early extinguishment of debt Total other income (expense) - net		(8,523) (3,848) 196 (723) (12,898)	 (8,564) (3,348) 5,066 - (6,846)		(9,818) (2,782) 2,597 (9,274) (19,277)
Income before taxes		11,280	44,182		100,390
Income tax expense (benefit)		(2,869)	 13,917		(2,269)
Net earnings		14,149	30,265		102,659
Less: net earnings attributable to noncontrolling interests		187	227		240
Net earnings attributable to Vishay stockholders	\$	13,962	\$ 30,038	\$	102,419
Basic earnings per share attributable to Vishay stockholders	\$	0.10	\$ 0.21	\$	0.71
Diluted earnings per share attributable to Vishay stockholders	\$	0.10	\$ 0.21	\$	0.69
Weighted average shares outstanding - basic		144,628	144,628		144,384
Weighted average shares outstanding - diluted		145,202	145,027		148,378
Cash dividends per share	\$	0.095	\$ 0.095	\$	0.0850

## VISHAY INTERTECHNOLOGY, INC.

### Consolidated Condensed Balance Sheets (In thousands)

Assets	December 31, 2019 (Unaudited)	December 31, 2018
Current assets:		
Cash and cash equivalents	\$ 694,133	\$ 686,032
Short-term investments	108,822	
Accounts receivable, net	328,187	
Inventories:	020,101	001,020
Finished goods	122,466	138,112
Work in process	187,354	
Raw materials	121,860	
Total inventories	431,680	
l da montolo	101,000	110,000
Prepaid expenses and other current assets	141,294	142,888
Total current assets	1,704,116	1,783,886
Property and equipment, at cost:		
Land	75,011	87,622
Buildings and improvements	585,064	
Machinery and equipment	2,606,355	,
Construction in progress	110,722	
Allowance for depreciation	(2,425,627	
	951,525	<u> </u>
Right of use assets	93,162	-
Goodwill	150,642	147,480
Other intangible assets, net	60,659	65,688
Other assets	160,671	140,143
Total assets	\$ 3,120,775	

VISHAY INTERTECHNOLOGY, INC. Consolidated Condensed Balance Sheets (continued)

(In thousands)

	December 31, 2019 (Unaudited)	December 31, 2018
Liabilities and stockholders' equity		
Current liabilities:		
Notes payable to banks	\$ 2	2 \$ 18
Trade accounts payable	173,915	5 218,322
Payroll and related expenses	122,100	0 141,670
Lease liabilities	20,217	-
Other accrued expenses	186,463	3 229,660
Income taxes	17,731	1 54,436
Total current liabilities	520,428	3 644,106
Long-term debt less current portion	499,147	7 494,509
U.S. transition tax payable	140,196	5 154,953
Deferred income taxes	22,021	1 85,471
Long-term lease liabilities	78,511	-
Other liabilities	100,207	7 79,489

Accrued pension and other postretirement costs	272,402	260,984
Total liabilities	1,632,912	1,719,512
Redeemable convertible debentures	174	2,016
Equity:		
Vishay stockholders' equity		
Common stock	13,235	13,212
Class B convertible common stock	1,210	1,210
Capital in excess of par value	1,425,170	1,436,011
Retained earnings (accumulated deficit)	72,180	(61,258)
Accumulated other comprehensive income (loss)	(26,646)	(6,791)
Total Vishay stockholders' equity	1,485,149	1,382,384
Noncontrolling interests	2,540	2,286
Total equity	1,487,689	1,384,670
Total liabilities, temporary equity, and equity	\$ 3,120,775	\$ 3,106,198

### VISHAY INTERTECHNOLOGY, INC.

### Consolidated Condensed Statements of Cash Flows

(In thousands)

(	Years ended								
	De	cember 31, 2019	De	cember 31, 2018					
	(L	Jnaudited)							
Operating activities									
Net earnings	\$	164,790	\$	346,537					
Adjustments to reconcile net earnings to									
net cash provided by operating activities:									
Depreciation and amortization		164,461		161,863					
(Gain) loss on disposal of property and equipment		(157)		(2,216)					
Accretion of interest on convertible debt instruments		14,146		10,769					
Inventory write-offs for obsolescence		26,494		23,872					
Pensions and other postretirement benefits, net of contributions		(552)		(1,549)					
Loss on early extinguishment of debt		2,030		26,583					
Deferred income taxes		(23,009)		(55,206)					
Other		13,341		21,194					
Change in U.S. transition tax liability		(14,757)		(14,757)					
Change in repatriation tax liability		(38,814)		(156,767)					
Changes in operating assets and liabilities, net of effects of businesses acquired		(11,529)		(101,817)					
Net cash provided by operating activities		296,444		258,506					
Investing activities									
Purchase of property and equipment		(156,641)		(229,899)					
Proceeds from sale of property and equipment		577		55,561					
Purchase of businesses, net of cash acquired		(11,862)		(14,880)					
Purchase of short-term investments		(111,631)		(175,403)					
Maturity of short-term investments		81,012		636,108					
Other investing activities		3,587		(2,058)					
Net cash provided by (used in) investing activities		(194,958)		269,429					
Financing activities									
Proceeds from long-term borrowings		-		600,000					
Issuance costs		(5,394)		(15,621)					
Repurchase of convertible debentures		(27,863)		(960,995)					
Net proceeds (payments) on revolving credit lines		-		(150,000)					
Net changes in short-term borrowings		(16)		15					
Dividends paid to common stockholders		(48,968)		(42,608)					
Dividends paid to Class B common stockholders		(4,476)		(3,901)					
Distributions to noncontrolling interests		(600)		(525)					
Cash withholding taxes paid when shares withheld for vested equity awards		(2,708)		(2,297)					
Net cash used in financing activities		(90,025)		(575,932)					
Effect of exchange rate changes on cash and cash equivalents		(3,360)		(14,003)					
		(0,000)							
Net increase (decrease) in cash and cash equivalents		8,101		(62,000)					

686,032	748,032
\$ 694,133	\$ 686,032

### VISHAY INTERTECHNOLOGY, INC.

Reconciliation of Adjusted Earnings Per Share

(Unaudited - In th	housands, except	per share amounts)
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(Unaudited - In thousands, except per share amounts)										
		Fis	scal	quarters en	ded		Years ended			
	D	ecember	S	eptember	[	December	C	December	Decembe	
	3	31, 2019		28, 2019	31, 2018		31, 2019			31, 2018
GAAP net earnings attributable to Vishay stockholders	\$	13,962	\$	30,038	\$	102,419	\$	163,936	\$	345,758
Reconciling items affecting operating income:										
Restructuring and severance costs	\$	16,884	\$	7,255	\$	-	\$	24,139	\$	-
Reconciling items affecting other income (expense):										
Loss on early extinguishment of debt	\$	723	\$	-	\$	9,274	\$	2,030	\$	26,583
Reconciling items affecting tax expense (benefit):										
Effects of tax-basis foreign exchange gain	\$	-	\$	-	\$	-	\$	7,554	\$	-
Enactment of TCJA		-		-		-		-		25,496
Effects of cash repatriation program		(11,554)		2,604		(3,037)		(9,583)		(10,047)
Change in deferred taxes due to early extinguishment of debt		(289)		-		(20,914)		(1,601)		(54,877)
Effects of changes in uncertain tax positions		2,831		-		-		2,831		-
Tax effects of pre-tax items above		(4,277)		(1,644)		(2,028)		(6,211)		(5,812)
Adjusted net earnings	\$	18,280	\$	38,253	\$	85,714	\$	183,095	\$	327,101
Adjusted weighted everyone diluted shares substanding		145 202		145.007		1 40 270		145 126		154 600
Adjusted weighted average diluted shares outstanding		145,202		145,027		148,378		145,136		154,622
Adjusted earnings per diluted share	\$	0.13	\$	0.26	\$	0.58	\$	1.26	\$	2.12

# VISHAY INTERTECHNOLOGY, INC.

Reconciliation of Free Cash (Unaudited - In thousands)

	Fiscal quarters ended							Years ended					
	December 31, 2019					September 28, 2019		December 31, 2018		December 31, 2019			December 31, 2018
Net cash provided by operating activities	\$	84,423	\$	76,202	\$	149,615	\$	296,444	\$	258,506			
Proceeds from sale of property and equipment		91		22		47,106		577		55,561			
Less: Capital expenditures		(56,374)		(30,119)		(103,508)		(156,641)		(229,899)			
Free cash	\$	28,140	\$	46,105	\$	93,213	\$	140,380	\$	84,168			

### VISHAY INTERTECHNOLOGY, INC.

Reconciliation of EBITDA and Adjusted EBITDA (Unaudited - In thousands)

GAAP net earnings attributable to Vishay stockholders Net earnings attributable to noncontrolling interests Net earnings

Interest expense Interest income Income taxes Depreciation and amortization EBITDA

 Fis	scal o	quarters en	ded			Years ended					
ecember 31, 2019		eptember 28, 2019		December 31, 2018	_	December 31, 2019		December 31, 2018			
\$ 13,962 187	\$	30,038 227	\$	102,419 240	\$	163,936 854	\$	345,758 779			
\$ 14,149	\$	30,265	\$	102,659	\$	164,790	\$	346,537			
\$ 8,523 (1,734) (2,869) 42,159	\$	8,564 (2,365) 13,917 40,956	\$	9,818 (3,638) (2,269) 39,975	\$	33,683 (8,445) 61,508 164,461	\$	36,680 (11,940) 70,239 161,863			
\$ 60,228	\$	91,337	\$	146,545	\$	415,997	\$	603,379			

Reconciling items Restructuring and severance costs Loss on early extinguishment of debt	\$ 16,884 723	\$ 7,255 -	\$	- 9,274	\$ 24,139 2,030	\$ - 26,583
Adjusted EBITDA	\$ 77,835	\$ 98,592	\$	155,819	\$ 442,166	\$ 629,962
Adjusted EBITDA margin**	12.8%	15.7%	þ	20.1%	16.6%	20.8%

\*\* Adjusted EBITDA as a percentage of net revenues