UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 OR 15(d) of the Securities Exchange Act of 1934

Date of Report (date of earliest event reported) May 3, 2022

Vishay Intertechnology, Inc.

(Exact name of registrant as specified in its charter)

| Delaware | 1-7416 | 38-1686453 |
|--|--|--|
| (State or Other Jurisdiction of Incorpor | ration) (Commission File Number) | (I.R.S. Employer Identification Number) |
| 63 Lancaste Malverr | | 19355-2143 |
| (Address of Principal | Executive Offices) | Zip Code |
| Registrant's telephone number, including | g area code 610-644-1300 | |
| (Former | name or former address, if changed since | last report.) |
| Check the appropriate box below if the of the registrant under any of the follow | Form 8-K filing is intended to simultaneouing provisions: | usly satisfy the filing obligation |
| ☐ Soliciting material pursuan | ursuant to Rule 425 under the Securities A at to Rule 14a-12 under the Exchange Act | (17 CFR 240.14a-12) |
| Pre-commencement comm 240.14d-2(b)) | unications pursuant to Rule 14d-2(b) unde | er the Exchange Act (17 CFR |
| · // | unications pursuant to Rule 13e-4(c) unde | er the Exchange Act (17 CFR |
| Indicate by check mark whether the registrates 1933 (§230.405 of this chapter) or Rule 12b | | lefined in Rule 405 of the Securities Act of (\$240.12b-2 of this chapter). Emerging growth company |
| If an emerging growth company, indicate be complying with any new or revised financial | | not to use the extended transition period for to Section 13(a) of the Exchange Act. □ |
| Securities registered pursuant to Section 12 | (b) of the Act: | |
| Title of each class | Trading symbol | Name of exchange on which registered |
| Common stock, par value \$0.10 per share | VSH | New York Stock Exchange |
| | | |

Item 2.02 – Results of Operations and Financial Condition

On May 3, 2022, Vishay Intertechnology, Inc. ("the Company") issued a press release announcing its financial results for the fiscal quarter ended April 2, 2022. A copy of the press release is attached as Exhibit 99.1 to this report.

Item 9.01 – Financial Statements and Exhibits

(d) Exhibits

Exhibit No. Description

99.1 Press release announcing financial results for the fiscal quarter ended April 2, 2022

104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: May 3, 2022

VISHAY INTERTECHNOLOGY, INC.

/s/ Lori Lipcaman By:

Name:

Lori Lipcaman Executive Vice President and Title:

Chief Financial Officer

VISHAY REPORTS RESULTS FOR FIRST QUARTER 2022

- Revenues Q1 of \$854 million.
- Gross margin Q1 of 30.3%.
- Operating margin Q1 of 17.1%.
- EPS Q1 of \$0.71.
- Free Cash for the trailing 12 months of \$209 million.
- Total Stockholder Return Q1 of \$24.4 million--\$14.5 million of dividend payments and \$9.9 million of stock repurchases
- Guidance Q2 2022 for revenues of \$830 to \$870 million and at a gross margin of 28.1% plus/minus 50 basis points at Q1 exchange rates.

Vishay Intertechnology, Inc. (NYSE: VSH), one of the world's largest manufacturers of discrete semiconductors and passive components, today announced its results for the fiscal quarter ended April 2, 2022.

Revenues for the fiscal quarter ended April 2, 2022 were \$853.8 million, compared to \$843.1 million for the fiscal quarter ended December 31, 2021, and \$764.6 million for the fiscal quarter ended April 3, 2021. Net earnings attributable to Vishay stockholders for the fiscal quarter ended April 2, 2022 were \$103.6 million, or \$0.71 per diluted share, compared to \$36.5 million, or \$0.25 per diluted share for the fiscal quarter ended December 31, 2021, and \$71.4 million, or \$0.49 per diluted share for the fiscal quarter ended April 3, 2021.

As summarized on the attached reconciliation schedule, the prior periods presented include items affecting comparability. Adjusted earnings per diluted share, which exclude these unusual tax items, were \$0.71, \$0.62, and \$0.46 for the fiscal quarters ended April 2, 2022, December 31, 2021, and April 3, 2022, respectively.

Commenting on results for the first quarter 2022, Dr. Gerald Paul, President and Chief Executive Officer stated, "Revenues came in at the high end of our guidance. Despite ongoing increases in transportation costs, metal prices and higher general inflation, Vishay achieved contribution margins at the higher end of the historical range, supported by continued price increases and positive singularities. In the coming quarters we anticipate to continue to reach historical levels."

Dr. Paul continued, "All regions and major end markets remain strong. There is no decline visible at this point in time. The supply chain remains lean. Sales of Vishay's products to end customers by our distribution partners increased again to all-time highs in all regions while inventories of our products at distribution partners stayed flat. For the year we anticipate solid generation of free cash despite capital expenditures running at higher levels than in past years."

Commenting on the outlook Dr. Paul stated, "Taking into account production challenges related to COVID lock-downs in Shanghai in April, we guide for the second quarter 2022 for revenues in the range of \$830 to \$870 million at a gross margin of 28.1% plus/minus 50 basis points, assuming the same exchange rates versus the dollar as in the first quarter."

A conference call to discuss Vishay's first quarter financial results is scheduled for Tuesday, May 3, 2022 at 9:00 a.m. ET. The dial-in number for the conference call is 877-407-0989 (+1 201-389-0921, if calling from outside the United States) and the access code is 13728314.

A live audio webcast of the conference call and a PDF copy of the press release and the quarterly presentation will be accessible directly from the Investor Relations section of the Vishay website at http://ir.vishay.com.

There will be a replay of the conference call from 12:00 p.m. ET on Tuesday, May 3, 2022 through 11:59 p.m. ET on Tuesday, May 17, 2022. The telephone number for the replay is +1 877-660-6853 (+1 201-612-7415, if calling from outside the United States or Canada) and the access code is 13728314.

About Vishay

Vishay manufactures one of the world's largest portfolios of discrete semiconductors and passive electronic components that are essential to innovative designs in the automotive, industrial, computing, consumer, telecommunications, military, aerospace, and medical markets. Serving customers worldwide, Vishay is The DNA of tech.TM Vishay Intertechnology, Inc. is a Fortune 1,000 Company listed on the NYSE (VSH). More on Vishay at www.Vishay.com.

This press release includes certain financial measures which are not recognized in accordance with U.S. generally accepted accounting principles ("GAAP"), including adjusted net earnings; adjusted earnings per share; adjusted gross margin; adjusted operating margin; free cash; earnings before interest, taxes, depreciation and amortization ("EBITDA"); adjusted EBITDA; and adjusted EBITDA margin; which are considered "non-GAAP financial measures" under the U.S. Securities and Exchange Commission rules. These non-GAAP measures supplement our GAAP measures of performance or liquidity and should not be viewed as an alternative to GAAP measures of performance or liquidity. Non-GAAP measures such as adjusted net earnings, adjusted earnings per share, adjusted gross margin, adjusted operating margin, free cash, EBITDA, adjusted EBITDA, and adjusted EBITDA margin do not have uniform definitions. These measures, as calculated by Vishay, may not be comparable to similarly titled measures used by other companies. Management believes that such measures are meaningful to investors because they provide insight with respect to intrinsic operating results of the Company. Although the terms "free cash" and "EBITDA" are not defined in GAAP, the measures are derived using various line items measured in accordance with GAAP. Reconciling items to arrive at adjusted net earnings represent significant charges or credits that are important to understanding the Company's intrinsic operations. Reconciling items to calculate adjusted gross margin, adjusted operating margin and adjusted EBITDA represent those same items used in computing adjusted net earnings, as relevant. Furthermore, the presented calculation of adjusted EBITDA is substantially similar to, but not identical to, a measure used in the calculation of financial ratios required for covenant compliance under Vishay's revolving credit facility. These reconciling items are indicated on the accompanying reconciliation schedules and are more fully described in the Company's financial statements presented in its annual report on Form 10-K and its quarterly reports presented on Forms 10-Q.

Statements contained herein that relate to the Company's future performance, including forecasted revenues, margins, product pricing, product demand, anticipated areas of growth, market segment performance, capital expenditures, and the performance of the economy in general, are forward-looking statements within the safe harbor provisions of Private Securities Litigation Reform Act of 1995. Words such as "guide," "will," "expect," "anticipate," or other similar words or expressions often identify forwardlooking statements. Such statements are based on current expectations only, and are subject to certain risks, uncertainties and assumptions, many of which are beyond our control. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results, performance, or achievements may vary materially from those anticipated, estimated or projected. Among the factors that could cause actual results to materially differ include: general business and economic conditions; manufacturing or supply chain interruptions or changes in customer demand because of COVID-19 or otherwise; delays or difficulties in implementing our cost reduction strategies; delays or difficulties in expanding our manufacturing capacities; an inability to attract and retain highly qualified personnel; changes in foreign currency exchange rates; uncertainty related to the effects of changes in foreign currency exchange rates; competition and technological changes in our industries; difficulties in new product development; difficulties in identifying suitable acquisition candidates, consummating a transaction on terms which we consider acceptable, and integration and performance of acquired businesses; changes in U.S. and foreign trade regulations and tariffs, and uncertainty regarding the same; changes in applicable domestic and foreign tax regulations, and uncertainty regarding the same; changes in applicable accounting standards and other factors affecting our operations that are set forth in our filings with the Securities and Exchange Commission, including our annual reports on Form 10-K and our quarterly reports on Form 10-Q. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

The DNA of techTM is a trademark of Vishay Intertechnology.

VISHAY INTERTECHNOLOGY, INC. Summary of Operations (Unaudited - In thousands, except per share amounts)

| | Fiscal quarters ended | | | | | 1 | | |
|--|-----------------------|------------------|----|-------------------|----|------------------|--|--|
| | | April 2, 2022 | | December 31, 2021 | | April 3, 2021 | | |
| Net revenues | \$ | 853,793 | \$ | 843,072 | \$ | 764,632 | | |
| Costs of products sold | | 594,685 | | 613,116 | | 561,683 | | |
| Gross profit | | 259,108 | | 229,956 | | 202,949 | | |
| Gross margin | | 30.3% | | 27.3% | | 26.5% | | |
| Selling, general, and administrative expenses | | 112,855 | | 108,311 | | 105,685 | | |
| Operating income | | 146,253 | | 121,645 | | 97,264 | | |
| Operating margin | | 17.1% | | 14.4% | | 12.7% | | |
| Other income (expense): | | | | | | | | |
| Interest expense | | (4,222) | | (4,292) | | (4,376) | | |
| Other | | (5,751) | | (3,495) | | (5,731) | | |
| Total other income (expense) - net | | (9,973) | | (7,787) | | (10,107) | | |
| Income before taxes | | 136,280 | | 113,858 | | 87,157 | | |
| Income tax expense | | 32,330 | | 77,027 | | 15,514 | | |
| Net earnings | | 103,950 | | 36,831 | | 71,643 | | |
| Less: net earnings attributable to noncontrolling interests | | 377 | | 308 | | 208 | | |
| Net earnings attributable to Vishay stockholders | \$ | 103,573 | \$ | 36,523 | \$ | 71,435 | | |
| Basic earnings per share attributable to Vishay stockholders | \$ | 0.71 | \$ | 0.25 | \$ | 0.49 | | |
| Diluted earnings per share attributable to Vishay stockholders | \$ | 0.71 | \$ | 0.25 | \$ | 0.49 | | |
| Weighted average shares outstanding - basic | | 145,053 | | 145,019 | | 144,968 | | |
| Weighted average shares outstanding - diluted | | 145,553 | | 145,617 | | 145,463 | | |
| Cash dividends per share | \$ | 0.100 | \$ | 0.100 | \$ | 0.095 | | |

VISHAY INTERTECHNOLOGY, INC. Consolidated Condensed Balance Sheets (In thousands)

| Current assets: \$ 789,248 \$ 774,108 Short-term investments 96,561 146,743 Accounts receivable, net 418,288 396,458 Inventories: 159,909 147,293 Work in process 251,722 226,496 Raw materials 191,256 162,711 Total inventories 602,887 536,500 Prepaid expenses and other current assets 163,227 156,689 Total current assets 2,070,211 2,010,498 Property and equipment, at cost: 2 Land 74,237 74,646 Buildings and improvements 642,097 639,879 Machinery and equipment 2,775,615 2,758,262 Construction in progress 129,268 145,828 Allowance for depreciation (2,650,810) (2,639,136) Right of use assets 114,094 117,635 Deferred income taxes 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 Total assets 3,580,169 \$3,543,257 | Assets | April 2, 2022 (Unaudited) | December 31, 2021 |
|---|---|---------------------------------|-------------------|
| Short-term investments 96,561 146,743 Accounts receivable, net 418,288 396,458 Inventories: 159,909 147,293 Work in process 251,722 226,496 Raw materials 191,256 162,711 Total inventories 602,887 536,500 Prepaid expenses and other current assets 163,227 156,689 Total current assets 2,070,211 2,010,498 Property and equipment, at cost: 2 42,297 639,879 Machinery and equipment 2,775,615 2,758,262 Construction in progress 129,268 145,828 Allowance for depreciation (2,650,810) (2,639,136) Right of use assets 114,094 117,635 Deferred income taxes 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | | | |
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| Inventories: Finished goods 159,909 147,293 Work in process 251,722 226,496 Raw materials 191,256 162,711 Total inventories 602,887 536,500 Prepaid expenses and other current assets 163,227 156,689 Total current assets 2,070,211 2,010,498 Property and equipment, at cost: Land 74,237 74,646 Buildings and improvements 642,097 639,879 Machinery and equipment 2,775,615 2,758,262 Construction in progress 129,268 145,828 Allowance for depreciation (2,650,810) (2,639,136) Right of use assets 114,094 117,635 Deferred income taxes 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | | 96,561 | 146,743 |
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| Prepaid expenses and other current assets 163,227 156,689 Total current assets 2,070,211 2,010,498 Property and equipment, at cost: Land 74,237 74,646 Buildings and improvements 642,097 639,879 Machinery and equipment 2,775,615 2,758,262 Construction in progress 129,268 145,828 Allowance for depreciation (2,650,810) (2,639,136) Right of use assets 114,094 117,635 Deferred income taxes 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | Raw materials | 191,256 | 162,711 |
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| Total current assets 2,070,211 2,010,498 Property and equipment, at cost: Land 74,237 74,646 Buildings and improvements 642,097 639,879 Machinery and equipment 2,775,615 2,758,262 Construction in progress 129,268 145,828 Allowance for depreciation (2,650,810) (2,639,136) Right of use assets 114,094 117,635 Deferred income taxes 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | | | |
| Property and equipment, at cost: Land 74,237 74,646 Buildings and improvements 642,097 639,879 Machinery and equipment 2,775,615 2,758,262 Construction in progress 129,268 145,828 Allowance for depreciation (2,650,810) (2,639,136) Right of use assets 114,094 117,635 Deferred income taxes 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | Prepaid expenses and other current assets | 163,227 | 156,689 |
| Land 74,237 74,646 Buildings and improvements 642,097 639,879 Machinery and equipment 2,775,615 2,758,262 Construction in progress 129,268 145,828 Allowance for depreciation (2,650,810) (2,639,136) Right of use assets 970,407 979,479 Right of use assets 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | Total current assets | 2,070,211 | 2,010,498 |
| Land 74,237 74,646 Buildings and improvements 642,097 639,879 Machinery and equipment 2,775,615 2,758,262 Construction in progress 129,268 145,828 Allowance for depreciation (2,650,810) (2,639,136) Right of use assets 970,407 979,479 Right of use assets 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | | | |
| Buildings and improvements 642,097 639,879 Machinery and equipment 2,775,615 2,758,262 Construction in progress 129,268 145,828 Allowance for depreciation (2,650,810) (2,639,136) Right of use assets 114,094 117,635 Deferred income taxes 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | Property and equipment, at cost: | | |
| Machinery and equipment 2,775,615 2,758,262 Construction in progress 129,268 145,828 Allowance for depreciation (2,650,810) (2,639,136) Right of use assets 970,407 979,479 Right of use assets 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | Land | 74,237 | 74,646 |
| Construction in progress 129,268 145,828 Allowance for depreciation (2,650,810) (2,639,136) Right of use assets 970,407 979,479 Right of use assets 114,094 117,635 Deferred income taxes 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | Buildings and improvements | 642,097 | 639,879 |
| Allowance for depreciation (2,650,810) (2,639,136) 970,407 979,479 Right of use assets 114,094 117,635 Deferred income taxes 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | | 2,775,615 | 2,758,262 |
| Right of use assets 114,094 117,635 Deferred income taxes 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | | 129,268 | 145,828 |
| Right of use assets 114,094 117,635 Deferred income taxes 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | Allowance for depreciation | (2,650,810) | (2,639,136) |
| Deferred income taxes 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | | 970,407 | 979,479 |
| Deferred income taxes 93,497 95,037 Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | | | |
| Goodwill 165,032 165,269 Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | Right of use assets | 114,094 | 117,635 |
| Other intangible assets, net 65,546 67,714 Other assets 101,382 107,625 | Deferred income taxes | 93,497 | 95,037 |
| Other assets 101,382 107,625 | Goodwill | 165,032 | 165,269 |
| | Other intangible assets, net | 65,546 | 67,714 |
| Total assets \$ 3,580,169 \$ 3,543,257 | Other assets | 101,382 | 107,625 |
| | Total assets | \$ 3,580,169 | \$ 3,543,257 |

VISHAY INTERTECHNOLOGY, INC. Consolidated Condensed Balance Sheets (continued) (In thousands)

| Liabilities and equity | | April 2, 2022 (naudited) | | December 31, 2021 |
|--|----|--------------------------------|----------|-------------------|
| Current liabilities: | | | | |
| Trade accounts payable | \$ | 235,755 | \$ | 254,049 |
| Payroll and related expenses | | 156,012 | , | 162,694 |
| Lease liabilities | | 23,080 | | 23,392 |
| Other accrued expenses | | 210,531 | | 218,089 |
| Income taxes | | 51,005 | | 35,443 |
| Total current liabilities | | 676,383 | | 693,667 |
| | | | | |
| Long-term debt less current portion | | 456,484 | | 455,666 |
| U.S. transition tax payable | | 110,681 | | 110,681 |
| Deferred income taxes | | 71,435 | | 69,003 |
| Long-term lease liabilities | | 96,272 | | 99,987 |
| Other liabilities | | 93,261 | | 95,861 |
| Accrued pension and other postretirement costs | | 259,531 | | 271,672 |
| Total liabilities | | 1,764,047 | | 1,796,537 |
| | | | | |
| Equity: | | | | |
| Vishay stockholders' equity | | | | |
| Common stock | | 13,290 | | 13,271 |
| Class B convertible common stock | | 1,210 | | 1,210 |
| Capital in excess of par value | | 1,349,552 | | 1,347,830 |
| Retained earnings | | 490,776 | | 401,694 |
| Treasury stock (at cost) | | (9,873) | | - |
| Accumulated other comprehensive income (loss) | | (32,177) | | (20,252) |
| Total Vishay stockholders' equity | | 1,812,778 | | 1,743,753 |
| Noncontrolling interests | | 3,344 | | 2,967 |
| Total equity | | 1,816,122 | | 1,746,720 |
| Total liabilities and equity | | 3,580,169 | \$ | 3,543,257 |
| 1 3 | _ | , , | <u> </u> | , , |

VISHAY INTERTECHNOLOGY, INC. Consolidated Condensed Statements of Cash Flows (Unaudited - In thousands)

| (Onaudited - In thousands) | Three fiscal mo April 2, 2022 | April 3, 2021 |
|---|-------------------------------------|------------------|
| Operating activities | Φ 102.050 | 71 (12 |
| Net earnings | \$ 103,950 | \$ 71,643 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: | 40.650 | 10 1 16 |
| Depreciation and amortization | 40,650 | 42,146 |
| (Gain) loss on disposal of property and equipment | (59) | (177) |
| Inventory write-offs for obsolescence | 5,825 | 4,784 |
| Deferred income taxes | 2,347 | 901 |
| Other | 8,816 | 5,728 |
| Changes in operating assets and liabilities | (127,944) | (67,703) |
| Net cash provided by operating activities | 33,585 | 57,322 |
| Investing activities | | |
| Purchase of property and equipment | (35,909) | (28,527) |
| Proceeds from sale of property and equipment | 72 | 200 |
| Purchase of short-term investments | (7,753) | (12,853) |
| Maturity of short-term investments | 56,674 | 29,519 |
| Other investing activities | (199) | 347 |
| Net cash provided by (used in) investing activities | 12,885 | (11,314) |
| rect easil provided by (used iii) investing activities | 12,003 | (11,514) |
| Financing activities | | |
| Repurchase of convertible debt instruments | - | (300) |
| Dividends paid to common stockholders | (13,259) | (12,608) |
| Dividends paid to Class B common stockholders | (1,210) | (1,149) |
| Repurchase of common stock held in treasury | (9,873) | - |
| Cash withholding taxes paid when shares withheld for vested equity awards | (2,123) | (1,963) |
| Net cash used in financing activities | (26,465) | (16,020) |
| Effect of exchange rate changes on cash and cash equivalents | (4,865) | (6,015) |
| | | |
| Net increase in cash and cash equivalents | 15,140 | 23,973 |
| Cook and each agriculants at hacinning of nation | 774 100 | 610.974 |
| Cash and cash equivalents at beginning of period | 774,108 | 619,874 |
| Cash and cash equivalents at end of period | \$ 789,248 | \$ 643,847 |

VISHAY INTERTECHNOLOGY, INC. Reconciliation of Adjusted Earnings Per Share (Unaudited - In thousands, except per share amounts)

| | Fiscal quarters ended April 2, December April 3, 2021 \$ 103,573 \$ 36,523 \$ 71,435 \$ - \$ 53,316 \$ (4,395) \$ 103,573 \$ 89,839 \$ 67,040 145,553 145,617 145,463 \$ 0.71 \$ 0.62 \$ 0.46 | | | | | |
|---|---|---------|----|---------|----|---------|
| | 1 | | | | | |
| GAAP net earnings attributable to Vishay stockholders | \$ | 103,573 | \$ | 36,523 | \$ | 71,435 |
| Reconciling items affecting tax expense (benefit): | | | | | | |
| Changes in tax laws and regulations | \$ | - | \$ | 53,316 | \$ | (4,395) |
| | | | | | | |
| Adjusted net earnings | \$ | 103,573 | \$ | 89,839 | \$ | 67,040 |
| | | | | | | |
| Adjusted weighted average diluted shares outstanding | | 145,553 | | 145,617 | | 145,463 |
| A 12 | Φ | 0.71 | Ф | 0.62 | Ф | 0.46 |
| Adjusted earnings per diluted share | \$ | 0.71 | \$ | 0.62 | \$ | 0.46 |

VISHAY INTERTECHNOLOGY, INC. Reconciliation of Free Cash (Unaudited - In thousands)

| | | Fise | 31, 2021 2021 585 \$ 146,652 \$ 57,322 72 60 200 909) (100,216) (28,527) | | | |
|--|----|------------------|--|-----------|----|----------|
| | A | April 2, 2022 | | | | |
| Net cash provided by operating activities | \$ | 33,585 | \$ | | \$ | |
| Proceeds from sale of property and equipment | Ψ | , | Ψ | | Ψ | |
| Less: Capital expenditures | | (35,909) | | (100,216) | | (28,527) |
| Free cash | \$ | (2,252) | \$ | 46,496 | \$ | 28,995 |

VISHAY INTERTECHNOLOGY, INC. Reconciliation of EBITDA and Adjusted EBITDA (Unaudited - In thousands)

| | Fiscal quarters ended | | | | | | |
|----|-----------------------|--|---|---|---|--|--|
| | April 2, 2022 | | | | April 3, 2021 | | |
| \$ | 103,573 | \$ | 36,523 | \$ | 71,435 | | |
| | 377 | | 308 | | 208 | | |
| \$ | 103,950 | \$ | 36,831 | \$ | 71,643 | | |
| \$ | 4 222 | \$ | 4 292 | \$ | 4,376 | | |
| Ψ | (560) | Ψ | (362) | Ψ | (287) | | |
| | 32,330 | | 77,027 | | 15,514 | | |
| | 40,650 | | 41,942 | | 42,146 | | |
| \$ | 180,592 | \$ | 159,730 | \$ | 133,392 | | |
| \$ | - | \$ | - | \$ | - | | |
| \$ | 180,592 | \$ | 159,730 | \$ | 133,392 | | |
| | <u> </u> | | <u> </u> | | <u> </u> | | |
| | 21.2% | | 18.9% | 1 | 17.4% | | |
| | \$ \$ \$ \$ | April 2, 2022 \$ 103,573 377 \$ 103,950 \$ 4,222 (560) 32,330 40,650 \$ 180,592 \$ - | April 2, D 3 \$ 103,573 \$ 377 \$ 103,950 \$ \$ 4,222 \$ (560) \$ 32,330 \$ 40,650 \$ 180,592 \$ \$ - \$ | April 2, 2022 December 31, 2021 \$ 103,573 \$ 36,523 377 308 \$ 103,950 \$ 36,831 \$ 4,222 \$ 4,292 (560) (362) 32,330 77,027 40,650 41,942 \$ 180,592 \$ 159,730 \$ - \$ - \$ 180,592 \$ 159,730 | April 2, 2022 December 31, 2021 \$ 103,573 \$ 36,523 \$ 377 \$ 103,950 \$ 36,831 \$ \$ 4,222 \$ 4,292 \$ (560) \$ 32,330 77,027 \$ 40,650 \$ 41,942 \$ 180,592 \$ 159,730 \$ \$ 180,592 \$ 159,730 \$ | | |

** Adjusted EBITDA as a percentage of net revenues

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