UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 OR 15(d) of the Securities Exchange Act of 1934

Date of Report (date of earliest event reported) November 6, 2024

Vishay Intertechnology, Inc.

	(Exact name of	of registrant as specified in	its charter)
	Delaware	1-7416	38-1686453
(State	or Other Jurisdiction of Incorporation)	(Commission File Number)	(I.R.S. Employer Identification Number)
	63 Lancaster Avenue Malvern, PA		19355-2143
	(Address of Principal Executive	Offices)	Zip Code
Registra	ant's telephone number, including area code	610-644-1300	
	(Former name or fo	ormer address, if changed s	ince last report.)
	he appropriate box below if the Form 8-K f egistrant under any of the following provision		neously satisfy the filing obligation
	Written communications pursuant to I	Rule 425 under the Securiti	es Act (17 CFR 230.425)
	Soliciting material pursuant to Rule 14		
	Pre-commencement communications 240.14d-2(b))	pursuant to Rule 14d-2(b)	under the Exchange Act (17 CFR
	Pre-commencement communications 240.13e-4(c))	pursuant to Rule 13e-4(c) u	under the Exchange Act (17 CFR
	check mark whether the registrant is an e .405 of this chapter) or Rule 12b-2 of the Se		as defined in Rule 405 of the Securities Act of 1934 (§240.12b-2 of this chapter). Emerging growth company □
If an emerg	ing growth company, indicate by check ma	rk if the registrant has elec	eted not to use the extended transition period for

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading symbol	Name of exchange on which registered
Common stock, par value \$0.10 per share	VSH	New York Stock Exchange

Item 2.02 – Results of Operations and Financial Condition

On November 6, 2024, Vishay Intertechnology, Inc. issued a press release announcing its financial results for the fiscal quarter and nine fiscal months ended September 28, 2024. A copy of the press release is attached as Exhibit 99.1 to this report.

Item 9.01 – Financial Statements and Exhibits

(d) Exhibits

Exhibit No.	Description
<u>99.1</u>	Press release dated November 6, 2024
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: November 6, 2024

VISHAY INTERTECHNOLOGY, INC.

By: <u>/s/ David L. Tomlinson</u>

Name: David L. Tomlinson Title: Senior Vice President – Chief Accounting Officer

Vishay Intertechnology Reports Fiscal Third Quarter 2024 Results

Malvern, PA, November 6, 2024 – Vishay Intertechnology, Inc., (NYSE: VSH), one of the world's largest manufacturers of discrete semiconductors and passive electronic components, today announced results for the fiscal third quarter ended September 28, 2024.

Highlights

- 3Q 2024 revenues of \$735.4 million
- Gross margin was 20.5% and included the negative impact of approximately 150 basis points related to the addition of Newport
- GAAP loss per share of (\$0.14); adjusted EPS of \$0.08 per share
- 3Q 2024 book-to-bill of 0.88 with book-to-bill of 0.79 for semiconductors and 0.97 for passive components
- Backlog at quarter end was 4.4 months

"For the third consecutive quarter this year, revenue has held fairly constant, reflecting a prolonged period of inventory destocking as the pace of consumption by industrial customers remains slow, backlogs are pushed out and macroeconomic conditions in Europe worsen," said Joel Smejkal, President and CEO. "While the industry remains in a downcycle, we are making the necessary adjustments to manage costs while continuing to execute our five-year strategic plan. We are preparing to participate fully in the next industry up-cycle and we are putting the foundation in place to capitalize on the longer term demand catalysts of e-mobility and sustainability to drive faster revenue growth, and improve profitability and returns on invested capital."

4Q 2024 Outlook

For the fourth quarter of 2024, management expects revenues in the range of \$720 million \pm \$20 million, with gross profit margin in the range of 20.0% \pm 50 basis points, including the negative impact of approximately 175 to 200 basis points from the addition of Newport.

Conference Call

A conference call to discuss Vishay's third quarter financial results is scheduled for Wednesday, November 6, 2024 at 9:00 a.m. ET. To participate in the live conference call, please pre-register at https://register.vevent.com/register/BI24b8e37c574c42d897f4df9a7a5aa306. Upon registering, you will be emailed a dial-in number, and unique PIN.

A live audio webcast of the conference call and a PDF copy of the press release and the quarterly presentation will be accessible directly from the Investor Relations section of the Vishay website at <u>http://ir.vishay.com</u>.

There will be a replay of the conference call available on the Investor Relations website approximately one hour following the call and will remain available for 30 days.

About Vishay

Vishay manufactures one of the world's largest portfolios of discrete semiconductors and passive electronic components that are essential to innovative designs in the automotive, industrial, computing, consumer, telecommunications, military, aerospace, and medical markets. Serving customers worldwide, Vishay is **The DNA of tech®**. Vishay Intertechnology, Inc. is a Fortune 1,000 Company listed on the NYSE (VSH). More on Vishay at <u>www.Vishay.com</u>.

This press release includes certain financial measures which are not recognized in accordance with U.S. generally accepted accounting principles ("GAAP"), including free cash; earnings before interest, taxes, depreciation and amortization ("EBITDA"); and EBITDA margin; which are considered "non-GAAP financial measures" under the U.S. Securities and Exchange Commission rules. These non-GAAP measures supplement our GAAP measures of performance or liquidity and should not be viewed as an alternative to GAAP measures of performance or liquidity. Non-GAAP measures such as free cash, EBITDA, and EBITDA margin do not have uniform definitions. These measures, as calculated by Vishay, may not be comparable to similarly titled measures used by other companies. Management believes that such measures are meaningful to investors because they provide insight with respect to intrinsic operating results of the Company. Although the terms "free cash" and "EBITDA" are not defined in GAAP, the measures are derived using various line items measured in accordance with GAAP. The calculations of these measures are indicated on the accompanying reconciliation schedules and are more fully described in the Company's financial statements presented in its annual report on Form 10-K and its quarterly reports presented on Forms 10-Q.

Statements contained herein that relate to the Company's future performance, including forecasted revenues and margins, capital investment, capacity expansion, returns on invested capital, stockholder returns, and the performance of the economy in general, are forward-looking statements within the safe harbor provisions of Private Securities Litigation Reform Act of 1995. Words and expressions such as "intend," "suggest," "guide," "will," "expect," or other similar words or expressions often identify forwardlooking statements. Such statements are based on current expectations only, and are subject to certain risks, uncertainties and assumptions, many of which are beyond our control. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results, performance, or achievements may vary materially from those anticipated, estimated or projected. Among the factors that could cause actual results to materially differ include: general business and economic conditions; manufacturing or supply chain interruptions or changes in customer demand (including due to political, economic, and health instability and military conflicts and hostilities); delays or difficulties in implementing our cost reduction strategies; delays or difficulties in expanding our manufacturing capacities; an inability to attract and retain highly qualified personnel; changes in foreign currency exchange rates; uncertainty related to the effects of changes in foreign currency exchange rates; competition and technological changes in our industries; difficulties in new product development; difficulties in identifying suitable acquisition candidates, consummating a transaction on terms which we consider acceptable, and integration and performance of acquired businesses; that the Newport wafer fab will not be integrated successfully into the Company's overall business; that the expected benefits of the acquisition may not be realized; that the fab's standards, procedures and controls will not be brought into conformance within the Company's operation; difficulties in transitioning and retaining fab employees following the acquisition; difficulties in consolidating facilities and transferring processes and know-how; the diversion of our management's attention from the management of our current business; changes in U.S. and foreign trade regulations and tariffs, and uncertainty regarding the same; changes in applicable domestic and foreign tax regulations, and uncertainty regarding the same: changes in applicable accounting standards and other factors affecting our operations that are set forth in our filings with the Securities and Exchange Commission, including our annual reports on Form 10-K and our quarterly reports on Form 10-Q. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

The DNA of tech™ is a trademark of Vishay Intertechnology.

Contact: Vishay Intertechnology, Inc. Peter Henrici Executive Vice President, Corporate Development +1-610-644-1300

VISHAY INTERTECHNOLOGY, INC. Summary of Operations (Unaudited - In thousands, except per share amounts)

		Fis eptember 28, 2024		al quarters end June 29, 2024		eptember 30, 2023
Net revenues	\$	735,353	\$	741,239	\$	853,653
Costs of products sold		584,470		578,369		616,010
Gross profit		150,883		162,870		237,643
Gross margin		20.5%)	22.0%)	27.8%
Selling, general, and administrative expenses		128,545		124,953		122,513
Restructuring and severance costs		40,614		-		-
Operating income (loss)		(18,276)		37,917		115,130
Operating margin		-2.5%)	5.1%)	13.5%
Other income (expense):		((50 ()				(7, 152)
Interest expense		(6,596)		(6,657)		(7,153)
Loss on early extinguishment of debt Other		803		- 5,011		(18,874)
				,		7,409
Total other income (expense) - net	_	(5,793)		(1,646)	_	(18,618)
Income (loss) before taxes		(24,069)		36,271		96,512
Income tax expense (benefit)		(5,076)		12,391		30,557
Net earnings (loss)		(18,993)		23,880		65,955
Less: net earnings attributable to noncontrolling interests		306		347		426
Net earnings (loss) attributable to Vishay stockholders	\$	(19,299)	\$	23,533	\$	65,529
Basic earnings (loss) per share attributable to Vishay stockholders	\$	(0.14)	\$	0.17	\$	0.47
Diluted earnings (loss) per share attributable to Vishay stockholders	\$	(0.14)	\$	0.17	\$	0.47
Weighted average shares outstanding - basic		136,793		137,326		139,083
Weighted average shares outstanding - diluted		136,793		138,084		140,001
Cash dividends per share	\$	0.10	\$	0.10	\$	0.10

VISHAY INTERTECHNOLOGY, INC. Summary of Operations (Unaudited - In thousands, except per share amounts)

	Se	ine fiscal n ptember 8, 2024	S	ns ended eptember 30, 2023
Net revenues	\$ 2	2,222,871	\$	2,616,809
Costs of products sold		1,738,711		1,842,980
Gross profit		484,160		773,829
Gross margin		21.8%	Ď	29.6%
Selling, general, and administrative expenses		381,234		365,515
Restructuring and severance costs		40,614		-
Operating income		62,312		408,314
Operating margin		2.8%	, D	15.6%
Other income (expense):				
Interest expense		(19,749)		(18,677)
Loss on early extinguishment of debt		-		(18,874)
Other		13,901		15,995
Total other income (expense) - net		(5,848)		(21,556)
Income before taxes		56,464		386,758
Income tax expense		20,134		113,199
Net earnings		36,330		273,559
Less: net earnings attributable to noncontrolling interests		1,172		1,211
Net earnings attributable to Vishay stockholders	\$	35,158	\$	272,348
Basic earnings per share attributable to Vishay stockholders	\$	0.26	\$	1.95
Diluted earnings per share attributable to Vishay stockholders	\$	0.25	\$	1.94
Weighted average shares outstanding - basic		137,281		139,828
Weighted average shares outstanding - diluted		138,039		140,577
Cash dividends per share	\$	0.30	\$	0.30

VISHAY INTERTECHNOLOGY, INC. Consolidated Condensed Balance Sheets (Unaudited - In thousands)

	September 28, 2024	December 31, 2023
Assets		
Current assets:		
Cash and cash equivalents	\$ 643,77	
Short-term investments	13,49	/
Accounts receivable, net	428,55	8 426,674
Inventories:		
Finished goods	173,35	· · · · ·
Work in process	290,59	
Raw materials	223,25	4 213,098
Total inventories	687,20	4 647,520
Prepaid expenses and other current assets	237,74	9 214,443
Total current assets	2,010,77	2,297,164
Property and equipment, at cost:		
Land	84,85	1 77,006
Buildings and improvements	769,86	
Machinery and equipment	3,291,98	3 3,053,868
Construction in progress	295,14	7 290,593
Allowance for depreciation	(2,963,10	3) (2,846,208)
	1,478,74	3 1,294,646
Right of use assets	125,96	9 126,829
Deferred income taxes	160,90	0 137,394
Goodwill	255,32	3 201,416
Other intangible assets, net	83,42	7 72,333
Other assets	105,22	3 110,141
Total assets	\$ 4,220,35	8 \$ 4,239,923

VISHAY INTERTECHNOLOGY, INC. Consolidated Condensed Balance Sheets (continued) (Unaudited - In thousands)

		eptember 28, 2024		December 31, 2023
Liabilities and equity				
Current liabilities:				
Trade accounts payable	\$	209,864	\$	191,002
Payroll and related expenses		150,726		161,940
Lease liabilities		27,625		26,485
Other accrued expenses		275,159		239,350
Income taxes		51,052		73,098
Total current liabilities		714,426		691,875
Long-term debt less current portion		820,799		818,188
U.S. transition tax payable		-		47,027
Deferred income taxes		112,110		95,776
Long-term lease liabilities		101,012		102,830
Other liabilities		105,834		87,918
Accrued pension and other postretirement costs		192,614		195,503
Total liabilities		2,046,795		2,039,117
			_	
Equity:				
Vishay stockholders' equity				
Common stock		13,358		13,319
Class B convertible common stock		1,210		1,210
Capital in excess of par value		1,302,335		1,291,499
Retained earnings		1,035,395		1,041,372
Treasury stock (at cost)		(199,440)		(161,656)
Accumulated other comprehensive income		14,808		10,337
Total Vishay stockholders' equity		2,167,666		2,196,081
Noncontrolling interests		5,897	_	4,725
Total equity	_	2,173,563		2,200,806
Total liabilities and equity		4,220,358	\$	4,239,923
		, , -	-	, ,

VISHAY INTERTECHNOLOGY, INC. Consolidated Condensed Statements of Cash Flows (Unaudited - In thousands)

(Unaudited - In thousands) Operating activities	Septe		onths ended September 30, 2023
Net earnings	\$	36,330	\$ 273,559
Adjustments to reconcile net earnings to net cash provided by operating activities:	φ.	50,550	\$ 275,559
Depreciation and amortization	14	55,272	133,910
Gain on disposal of property and equipment		(1,168)	(495)
Inventory write-offs for obsolescence		27,163	27,469
Deferred income taxes		13,667)	20,654
Stock compensation expense		4,928	11,610
Loss on early extinguishment of debt	-	-	18,874
Other		4,506	7,574
Change in U.S. transition tax liability		37,622)	(27,670)
Change in repatriation tax liability		15,000)	(27,070)
Changes in operating assets and liabilities, net of effects of businesses acquired		74,696)	(106,050)
Net cash provided by operating activities)6,046	359,435
Net cash provided by operating activities	10	10,040	559,455
Investing activities			
Investing activities	(1)	75 175)	(194.070)
Capital expenditures Proceeds from sale of property and equipment	(1)	75,175) 1,397	(184,079)
Purchase of businesses, net of cash acquired	(2)		1,034 (5,003)
Purchase of businesses, net of cash acquired	· · ·	(0,185)	()
)1,263)	(82,166)
Maturity of short-term investments		23,561	308,021
Other investing activities		(1,220)	(1,219)
Net cash provided by (used in) investing activities	(3:	52,885)	36,588
Financing activities			
Proceeds from long-term borrowings		_	750,000
Repurchase of convertible senior notes due 2025			(386,745)
Net payments on revolving credit facility			(42,000)
Debt issuance and amendment costs		(1,062)	(42,000) (26,547)
Cash paid for capped call		(1,002)	(94,200)
Dividends paid to common stockholders	(i	37,467)	(38,207)
Dividends paid to Class B common stockholders		(3,629)	(3,629)
Repurchase of common stock held in treasury		37,784)	(57,661)
Distributions to noncontrolling interests	(-	-	(867)
Cash withholding taxes paid when shares withheld for vested equity awards		(4,092)	(3,994)
Net cash provided by (used in) financing activities		34,034)	96,150
Effect of exchange rate changes on cash and cash equivalents	(0	1,925	(7,879)
Effect of exchange rate changes on cash and cash equivalents		1,923	(7,879)
Net increase (decrease) in cash and cash equivalents	(32	28,948)	484,294
Cash and cash equivalents at beginning of period	0'	72,719	610,825
Cash and cash equivalents at end of period			\$ 1,095,119
Cash and cash equivalents at end of period	\$ 64	+3,771	φ 1,093,119

VISHAY INTERTECHNOLOGY, INC. Reconciliation of Adjusted Earnings Per Share (Unaudited - In thousands, except per share amounts)

(Unaudited - In thousands, except per share amounts	9									
	Fiscal quarters ended					Nine fiscal months ended				
	September 28, 2024		June 29, 2024		September 30, 2023		September 28, 2024			eptember 30, 2023
GAAP net earnings (loss) attributable to Vishay stockholders	\$	(19,299)	\$	23,533	\$	65,529	\$	35,158	\$	272,348
Reconciling items affecting operating income (loss):										
Restructuring and severance costs	\$	40,614	\$	-	\$	-	\$	40,614	\$	-
Reconciling items affecting other income (expense):										
Loss on early extinguishment of debt	\$	-	\$	-	\$	18,874	\$	-	\$	18,874
Reconciling items affecting tax expense (benefit):										
Tax effects of pre-tax items above		(10,299)		-		(498)		(10,299)		(498)
		(10,2))				(190)		(10,2))		(190)
Adjusted net earnings	\$	11,016	\$	23,533	\$	83,905	\$	65,473	\$	290,724
5	<u> </u>	,	<u> </u>	<u>,</u>	<u> </u>	,	<u> </u>	,	<u> </u>	,
Adjusted weighted average diluted shares										
outstanding		137,558		138,084		140,001		138,039		140,577
Adjusted earnings per diluted share	\$	0.08	\$	0.17	\$	0.60	\$	0.47	\$	2.07

VISHAY INTERTECHNOLOGY, INC. Reconciliation of Free Cash (Unaudited - In thousands)

		Fiscal quarters ended						Nine fiscal months ende			
	September 28, 2024		June 29, 2024		September 30, 2023		September 28, 2024			eptember 30, 2023	
Net cash provided by (used in) operating activities	\$	50,565	\$	(24,730)	\$	122,303	\$	106,046	\$	359,435	
Proceeds from sale of property and equipment	*	132	+	514	+	21	*	1,397	+	1,034	
Less: Capital expenditures		(59,527)		(62,564)		(66,829)		(175,175)		(184,079)	
Free cash	\$	(8,830)	\$	(86,780)	\$	55,495	\$	(67,732)	\$	176,390	

VISHAY INTERTECHNOLOGY, INC. Reconciliation of EBITDA and Adjusted EBITDA (Unaudited - In thousands)

	 Fis	cal c	quarters end	Nine fiscal months ended					
	eptember 28, 2024	June 29, 2024		September 30, 2023			eptember 8, 2024		eptember 0, 2023
GAAP net earnings (loss) attributable to Vishay stockholders	\$ (19,299)	\$	23,533	\$	65,529	\$	35,158	\$	272,348
Net earnings attributable to noncontrolling interests	306		347		426		1,172		1,211
Net earnings (loss)	\$ (18,993)	\$	23,880	\$	65,955	\$	36,330	\$	273,559
Interest expense	\$ 6,596	\$	6,657	\$	7,153	\$	19,749	\$	18,677
Interest income Income taxes	(5,230) (5,076)		(6,663) 12,391		(9,183) 30,557		(20,946) 20,134		(21,419) 113,199
Depreciation and amortization	 53,595		52,150		46,216		155,272		133,910
EBITDA	\$ 30,892	\$	88,415	\$	140,698	\$	210,539	\$	517,926
Reconciling items									
Restructuring and severance costs	40,614		-		-		40,614		-
Loss on early extinguishment of debt	-		-		18,874		-		18,874
Adjusted EBITDA	\$ 71,506	\$	88,415	\$	159,572	\$	251,153	\$	536,800
Adjusted EBITDA margin**	9.7%		11.9%		18.7%		6 11.3%		20.5%

** Adjusted EBITDA as a percentage of net revenues